



AVSF

AGRONOMES & VÉTÉRINAIRES
SANS FRONTIÈRES VSF INTERNATIONAL NETWORK

2019 Annual Report



**Helping
people live off
the land
sustainably**

Editorial



Philippe Collin
President



Frédéric Apollin
Executive Director

As we write this editorial, the whole world is hoping for big changes. The Covid-19 pandemic has revealed how trade globalization poses a threat to public health, security, biodiversity and life itself. Not only will future generations have to face these risks, but climate change and growing insecurity in some regions are already driving people to undertake difficult migrations.

All this upheaval once again calls into question the world's agricultural systems. We urgently need to move away from production systems that degrade our ecosystems and industrial-agriculture models that marginalize smallholders. We need to combat risky specialization in certain regions, which is making those areas dependent on international trade and unfair market competition. Specialization is a danger to smallholder economies and to everyone's health.

A renewed strategy

In 2019, with our staff, partners, elected representatives and members, AVSF defined and adopted our strategy for 2025. In the South, we will continue our efforts to make smallholder-farming systems that have been weakened by globalization, urbanization, global warming, natural disasters and armed conflict more resilient in vulnerable countries where we are being called on to intervene more and more often. The pandemic reminds us how important

it is to strengthen systems for animal health, treatment and veterinary inspection in vulnerable and isolated communities. We will always continue to fight for equality and the economic and social emancipation of men, women, young people, and their organizations in rural communities.

As competition for financial resources increases, AVSF is looking to become more efficient by developing more synergies in the North and South with civil-society organizations, companies from the social and solidarity economy, local authorities, and researchers. That's why we are also getting together with other NGOs to discuss collaboration and structured partnerships which will continue throughout 2020.

More than ever, we need to walk on our own two feet

In the South, we are working to support smallholder farming, fairer supply chains and the transition to agroecology. In the North, our efforts are focused on raising awareness, promoting solidarity, and influencing public and private policies, which are all too often causing destabilization among smallholders. Let's make sure that "de-globalization"—which will probably be at the heart of post-pandemic discussions—serves as an opportunity for courageous policy decisions, greater solidarity and a real chance for the world's smallholders!



**More than ever,
we need to walk on
our own two feet**

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Financial report

AVSF adheres to the United Nations' sustainable development goals



SUSTAINABLE
DEVELOPMENT
GOALS



Agronomes & Vétérinaires Sans Frontières in 2019

Industrial agriculture has not been able to feed the world and is creating serious economic, social and environmental imbalances. In both the South and the North, industrial agriculture makes smallholders dependent and does not allow them to earn a decent living from their land, their savoir-faire or their work. It also threatens to upset major ecological balances. We urgently need a paradigm shift that will put smallholder farming back in its rightful place, because it offers sustainable and global solutions for humanity, life and the climate.

In the South, we support ambitious smallholder-farming and agroecology systems that can sustainably ensure the food security of cities and rural areas, solve poverty and promote the economic and social emancipation of men, women, and young people in rural areas, and their organizations.

Agronomes & Vétérinaires Sans Frontières is an officially recognized non-profit association that promotes international solidarity. AVSF supports rural communities and smallholder organizations in the South that are threatened by exclusion and poverty.

AVSF mobilizes the expertise and skills of professionals in agriculture, livestock farming and animal health in order to help those communities gain greater financial and food independence.

AVSF offers smallholder communities technical advice, financial support and training, and makes use of traditional smallholder know-how, to help them improve their living conditions, sustainably manage natural resources and participate in the socioeconomic development of their local area.

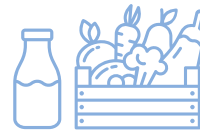


Over 40 years of experience

Read AVSF's charter [▶ at avsf.org](http://at.avsf.org)



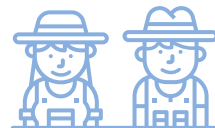
+ than 800 million
people on the planet
suffer from hunger,
and 80% of them live
in rural areas



70%
Smallholders produce
70% of the food
consumed worldwide



1/3
Smallholder farming
employs one-third
of the world's population



Smallholder farming :
a solution for the future

AVSF KEY FIGURES:

700,000

PEOPLE SUPPORTED

more than 140,000 families



89%

OF FUNDS

allocated to our projects (€14.5m budget in 2019)

235

EMPLOYEES

87%

of whom are from the countries where we carry out our projects



58



DEVELOPMENT PROJECTS

+ de 80 LOCAL PARTNERS

in the countries where we operate

19

DIFFERENT COUNTRIES



- 1 GUATEMALA
- 2 HONDURAS
- 3 HAITI
- 4 COLOMBIA
- 5 ECUADOR

- 6 PERU
- 7 BOLIVIA
- 8 SENEGAL
- 9 MALI
- 10 BURKINA FASO

- 11 GUINEA-BISSAU
- 12 IVORY COAST
- 13 GHANA
- 14 TOGO
- 15 BENIN

- 16 MADAGASCAR
- 17 MONGOLIA
- 18 CAMBODIA
- 19 LAOS

8 highlights from 2019



AVSF takes part in international negotiations on agroecology

AVSF participated in the Committee on World Food Security in Rome in October, alongside actors from French and international civil society. A road map was approved by the states for international policy recommendations to promote agroecology in 2020—an important first step. AVSF is actively involved with other NGOs in the French Interministerial Group on Food Security (GISA) to help define France's positions for the defense of family farming and the transition to agroecology at international level.

Launch of “Vaccinate for Africa” campaign in France

The “Vaccinate for Africa” campaign is supported by France's National Order of Veterinarians and is also being carried out in several other European countries with partners from the VSF-International network. For the first edition, which launched in June, some 20 private veterinarians helped AVSF by donating €0.50 for each vaccination they administered, to support our projects in the South.

Conclusion of “Reconciling with the animal world” conference cycle

Roughly 100 members of the public, students, and professionals showed up on a regular basis to discuss with our conference speakers, professors, researchers, epidemiologists, practitioners, and livestock farmers. After addressing health issues and animal diseases which can potentially be passed on to humans, the conferences went on to look at the historical evolution of the relationship between humans and domesticated animals, review the different types of livestock farming, and discuss the conditions for coexistence between livestock farming and wild animals. Those issues have been in the headlines recently and are at the heart of the Covid-19 pandemic.

AVSF renews its strategy for 2025

AVSF's elected representatives, personnel, members, volunteers and partners in the South came together to draw up the Vision AVSF 2025 strategy, which was adopted at the General Meeting in June 2019. AVSF wants to be: a leading professional organization when it comes to helping agricultural systems and regions transition to agroecology; a pioneer in animal health and veterinary public health; and a major player in post-crisis work to help rural areas recover after disasters and conflicts. AVSF will carry out advocacy work in France, Europe, and in the South to promote solutions for smallholder farming. It will also adapt its governance to empower its stakeholders and partners.

> [Read more about Vision AVSF 2025 at avsf.org](https://www.avsf.org)

Launch of four large-scale programs in Africa and Latin America

The 3 Frontières project in Mali, Niger, and Burkina Faso aims to strengthen economies, social cohesion, and inclusive governance in regions that have been seriously destabilized by armed groups (support from AFD, in partnership with Gret, Ciedel and Iram).

The Équité 2 program promotes fair trade with over 40 smallholder organizations in six different West African countries (support from AFD and FFEM, in partnership with Commerce Équitable France).

With ECOWAS, the PATAE project supports 15 innovative projects with a focus on transitioning to agroecology in five West African countries (support from AFD, in partnership with Iram and Inades Formation).

The CacaoBioandino project supports the production and sale of fine, aromatic smallholder cocoa grown using methods that support biodiversity in the Andean regions of Ecuador, Colombia and Peru (support from AFD, in partnership with Cesa, Progreso, Swisscontact, and Conservation International).

AVSF co-publishes handbook for assessing agroecology

The handbook is an easy-to-use tool that presents reliable, shared methods for producing standardized references that can be used to assess the effectiveness of agroecology practices and systems, evaluate the agricultural, environmental, and socioeconomic effects of those practices and systems, and find ways to develop them. The handbook ultimately aims to promote agroecology, particularly among decision-makers. This publication was launched on the initiative of GTAE (working group on the transition to agroecology), which was co-created by AVSF, Agrisud, Cari and Gret.

Strengthening cooperation in Mali despite insecurity

A total of 98 watering places have been renovated or built since 2017, providing access to water for over 40,000 people as well as for animals and agricultural production. Some 80 smallholder organizations have been able to: develop access to basic social services; revive activities such as crop production, livestock farming, and fishing ; and process and sell their products. In northern Mali, five mobile teams offering health services for humans and animals treated and vaccinated roughly 35,000 people (including children under five years old and pregnant women) and over 120,000 animals. Those initiatives were carried out in conjunction with ADESAH, AOPP, ICD, VSF Belgium and Groupe Initiatives.

AVSF warns of African-swine-fever crisis in South East Asia

The epidemic has ravaged over 25% of pig herds in Europe and Asia, which has had a major impact on smallholder families. From the outbreak of the crisis, AVSF sounded the alarm and has spoken with various ministries, the FAO, the World Organization for Animal Health [OIE], and development donors to design pilot initiatives supporting livestock farmers (such as training, prevention, protection, biosecurity measures) and to initiate herd-rebuilding programs, particularly in Cambodia and Laos.

A wide range of skills in support of smallholder farming



AGROECOLOGY

Transitioning to agroecology involves complex, multi-faceted, and systemic processes. Those processes need to be adapted to local conditions, and they require thoroughly transforming today's agrifood systems. AVSF's approach is based on the following four pillars.



1 PRACTICES

Practices are developed from traditional smallholder knowledge and scientific innovation, and are approved by smallholder organizations: companion planting and crop rotations; biological pest control; soil, water, and forest conservation; ethnoveterinary methods, etc.

2 PRINCIPLES

Agroecology makes use of the resources and potential of each ecosystem, without degrading it, in order to boost the productivity of crop and livestock farming and help smallholder families become more autonomous and therefore more resilient to economic and climate-related shocks and health risks.

3 CONDITIONS

Developing agroecology requires secure access to natural resources (water, land), pre-production services (loans, seeds, organic inputs, infrastructure, etc.), and post-production services (processing, certification, local and regional markets that are transparent and lucrative, etc.).

4 SCALE

The transitions need to occur at both farm and regional levels. But the idea is also to get consumers involved, along with civil society, the private sector, and public players (and public policies).

ANIMAL HEALTH AND LIVESTOCK FARMING

AVSF is the first French NGO to have veterinary expertise, which we use to help small livestock farmers in the South become more independent. We focus on the following three areas, which are part of the One Health concept for an integrated approach to human, animal, and environmental health and food production.

1 IMPROVING LIVESTOCK-FARMING PRACTICES

Livestock feed, habitat, reproduction, management, etc. The objective is to boost productivity, while ensuring food security and higher income for smallholder families.

2 ESTABLISHING LOCAL ANIMAL-HEALTH SERVICES

AVSF sets up and structures auxiliary animal-health networks at local level to improve animal health in isolated villages and monitor diseases.

3 SUPPORTING CENTRAL AND DECENTRALIZED VETERINARY SERVICES

The objective is to prevent animal diseases, protect public health (zoonoses, meat quality, etc.) and improve the role of livestock farming in the economy.

SUSTAINABLE & FAIR SUPPLY CHAINS

AVSF supports the following four initiatives to combat unfair competition from agribusiness and unsustainable intensive-farming systems, which are threatening smallholders in the South.

1 AGROECOLOGY

Transitioning to agroecology offers a comparative advantage for smallholder families. By upscaling their products, they can position themselves on high-quality markets that are more lucrative.

2 CERTIFICATION

Certification attests to the quality of a product and guarantees compliance with rigorous specifications. Producers can therefore charge higher prices and boost their income.

3 PRODUCER ORGANIZATIONS

AVSF restructures these key players and helps them improve their skills in production, processing, and marketing. The producer organizations are therefore able to free themselves from certain intermediaries, negotiate directly with buyers, and enter transparent high-quality supply chains.

4 BENEFICIAL PARTNERSHIPS

AVSF helps producer organizations establish long-term partnerships and fair, equitable, and transparent contracts with processors and distributors.



COMBATTING CLIMATE CHANGE

AVSF helps smallholder families reduce their greenhouse-gas emissions and adapt to climate change.

1 PREVENTING AND REDUCING THE EFFECTS OF CLIMATE CHANGE THROUGH AGROECOLOGY

Agroecology practices store more carbon in the soil, reduce pollution by limiting the use of chemical inputs, and help lower greenhouse-gas emissions. They help smallholder families become more resilient by making use of their rich agricultural biodiversity, smallholder seeds and hardy breeds that are better suited to changing climate conditions.

2 PROMOTING RENEWABLE ENERGIES

Renewable energies emit fewer greenhouse gases and help limit deforestation and the cutting of firewood. Family methanation units make use of animal waste to produce gas for cooking and organic fertilizer for crops. Solar panels produce the energy needed to pump water from pastoral wells and irrigation systems.

CRISIS MANAGEMENT AND POST-EMERGENCY INITIATIVES

Rural communities face all sorts of catastrophes, from earthquakes, drought, and flooding, to insects, armed conflict, and health crises. AVSF supports those communities in the following two areas.

1 IMPROVING PREVENTION AND MAKING COMMUNITIES MORE RESILIENT

Designed with local authorities and smallholder organizations, preventive land-use planning helps limit damage during regular flood events on farmland in the coastal plains of Ecuador and Peru. Agroecology production systems are making communities everywhere more resilient to catastrophes. In the Sahel, AVSF provides nomadic livestock farmers and local authorities with early-alert systems for drought and disease.

2 HELPING VICTIMS REGAIN THEIR PRODUCTION CAPACITY

After each crisis, AVSF distributes seed and tool kits, animals and animal feed to smallholder organizations. AVSF transfers the working capital or cash needed to support struggling supply chains and producer organizations or to renovate or rebuild production infrastructure: vaccination stations, wells, irrigation canals, buildings for storage and processing, etc.



13 new projects in 2019

📍 COLOMBIA, ECUADOR, PERU

Fine, aromatic, and organic cocoa

Promoting the sustainability of the supply chain for fine, aromatic cocoa by encouraging experience-sharing between three Andean countries, adapted sectoral policies, the funding of initiatives for fair and organic production, and the promotion of smallholder production.

Partners: NGO CESA, PROGRESO, SWISSCONTACT, Conservation International

📍 MADAGASCAR

Fair trade for fruit, spices, and sugar

Supporting five cooperatives and producer-cooperative confederations to help them sell their lychee, pineapple, vanilla, spices, and sugar through fair-trade markets.

Partners: Fanohana, Magneva, Mitsinjo, Paaco, KOVAPAMINA, UCLS, KOMAN, KTTF, Atsinanana region, Normandie region, Ethiquable

Combatting child malnutrition in the Hauts-Plateaux region

Working to prevent stunted growth in children under five years old by boosting production and improving food and nutritional security in rural areas for 60 households and 10 communities in the Hauts-Plateaux region around Antananarivo.

Partners: GRET, ACF, WFP, Office National de Nutrition

Fair trade for cocoa

Supporting 500 families from the cocoa-producers cooperative in northwestern Madagascar to help them sell organic cocoa produced using agroecology methods on international markets.

Partners: UCLS, Ethiquable

📍 GUATEMALA

Defending the land of indigenous communities

Supporting 80 indigenous communities so that they can have greater influence in defining, monitoring and implementing laws and public policies regarding access to and control of land and natural resources in their region.

Partners: FUNDAMAYA, UTZ CHE', APROBA SANK

📍 ECUADOR

Networks for discussing fair access to land

Building the capacities of smallholder and indigenous organizations so that they can take part in discussion forums at national level and promote policies and mechanisms to help reduce inequality in terms of access to land.

Partners: NGO CESA and FEPP, SIPAE

📍 MONGOLIA

Certified sustainable textiles

Creating a supply chain for the production of sustainable textiles (particularly cashmere) in Ulaanbaatar and in the provinces of Bayankhongor, Arkhangai, and Gobi-Altai for roughly 5,000 livestock-farming families.

Partners: National Association of Pasture-User Groups, Mongolian Wool and Cashmere Association, Collaborative Center for Sustainable Production and Consumption, Mongolian Center for the Environment and Security

Learn more about AVSF's projects

▶ at avsf.org

📍 MALI, BURKINA FASO, IVORY COAST, GHANA, TOGO, SENEGAL, BENIN

Équité II - Fair trade in West Africa

Strengthening 40 producer organizations in West Africa (40,000 direct beneficiaries, including at least 15,000 women) and producer-organization networks in supply chains for fair trade and high-quality products produced using agroecology methods (cocoa, shea, cashew, fruit and artisan crafts), establishing partnerships with lending institutions, and promoting gender equality in agri-food supply chains.

Partners: CEF, fair-trade national platforms, and the labels WFTO, FTI, ESR, and SPP

📍 LAOS

Local veterinary services

Testing a local veterinary service in Viengkham District, Luang Prabang, for 100 families in 20 villages as part of a project involving participative land planning and the integration of crop and livestock farming, which helped significantly increase the number of animals raised, particularly cattle.

Partners: PAFO Luang Prabang, DAFO Viengkram District, Souphanouvong University (Luang Prabang), AGRISUD

Improving nutrition in southern Laos

Making a wide variety of healthy foods more available and accessible for 2,400 vulnerable families in the provinces of Savannakhet, Saravane, and Attapeu.

Partners: Lao authorities, World Vision, GCD, Burnet Institute

📍 HAITI

Innovative agricultural and agroforestry techniques for cocoa and coffee

Developing and promoting innovative agricultural techniques to increase the productivity of smallholder agroforestry systems for cocoa and coffee, and adapting them to climate change in the Grand'Anse and Nord departments, for over 20,000 smallholder families.

Partners: Ayitika, CATIE, CIRAD and Haitian universities (AUC, UCNH, and Trinidad UWI)

📍 MALI, NIGER, BURKINA FASO

3 Frontières - Reviving economic activity in border regions

In a region affected by conflict, supporting 23 smallholder organizations in Mali (Mopti, Tombouctou, Gao) in supply chains for fonio, sesame, black-eyed pea, onion, fish, livestock, milk and artisan crafts; making 14 production-focused investments (livestock markets, slaughter facilities, vaccination stations, market-gardening amenities, etc.) with local authorities and actors; creating six seed banks for rainfed crops and ten livestock-food shops with revolving loans funds; training over 500 elected officials and "actors for peace" in social intermediation and disseminating the pastoral charter.

Partners: IRAM (lead partner), AOOP, Ministry in charge of Regional Authorities, General Directorate of Local Authorities (DGCT), National Investment Agency for Regional Authorities (ANICT), regions, cercles, and towns, PROMAN

📍 TOGO

Restoring and protecting land and forest areas

Restoring and sustainably managing forests and sensitive sites in the Savanes, Kara and Centrale regions for 3,600 producers in order to make them more resilient to climate risks.

Partners: INADES Formation - RAFIA – Jeunesse Pionnière Rurale, CAE2D



Advocacy work



AVSF works with its partners to defend policies that support smallholders and that help them gain greater food, economic, and political autonomy. Those efforts are carried out with institutions in France and abroad, and with the authorities in the countries where we carry out our projects. Our advocacy work focuses on the following three areas: agroecology, fairer agricultural markets, and the One Health approach.



Defending an ambitious agroecology program

AVSF has a presence in French and international forums where the future of agricultural systems and the role of agroecology are negotiated. With Coordination Sud's Agriculture and Food Commission (C2A), AVSF follows the international negotiations of the Committee on World Food Security (CFS) and attends its annual conference in Rome, where debates are held regarding the adoption of future policy recommendations for agroecology. In France, the Ministry of Agriculture and AVSF co-manage the agroecology sub-group of the Interministerial Group on Food Security (GISA). AVSF defends an ambitious agroecology program based on smallholder farming.

In 2019, GTAE (working group on the transition to agroecology, co-founded by AVSF) published a handbook, working with researchers and civil society in France and the South, to assess the performance of agroecology and identify ways to develop agroecology. It was an important document for persuading development actors and public authorities.

In the countries where it carries out its projects, AVSF supports the advocacy work that its partners—for example, INADES Formation and RAFIA in Togo, and CESA in Ecuador—carry out with their governments so that agroecology is taken into account when defining agricultural-development policies.



Supporting consistent application of the One Health approach

AVSF is working with its VSF International network to make sure that the One Health approach is included in development policies and in the funding priorities of international organizations. AVSF advocates for the strengthening of animal-health systems and human-health services that can monitor diseases and take health measures promptly when needed. Given the lack of veterinary services available in many countries, AVSF defends a One Health approach, which focuses on strengthening systems in rural communities with livestock farmers serving as animal-health auxiliaries. AVSF works hard to secure policy and financial support for smallholder farming in order to combat the concentration of livestock farms and move away from intensive production practices that are dangerous for human health and the environment.

A policy brief recently published by the VSF International network launched a global call to strengthen the implementation of One Health in order to work towards achieving the sustainable development goals. AVSF represents the network by participating in different initiatives organized by the international platform GASL* to defend smallholder livestock farming and the One Health approach in the policies of international organizations.

Advocacy work is also performed in the South. In Mali, for instance, AVSF is developing a mixed mobile health service in pastoral regions. AVSF and its partners called on the government to adapt its public-health strategy to pastoral communities and take into account the One Health approach. In 2019, those concrete initiatives were officially enshrined in national policies for health and livestock farming.



Working towards greater equality in agricultural markets

AVSF is working with Commerce Équitable France and C2A to better organize local and national relocation of trade. Regulation by public authorities of supply chains and international trade is vital for greater equity. AVSF therefore advocates for a rigorous fair-trade system and contracts between smallholder organizations and companies that do not let companies off the hook when it comes to respecting the rights of smallholders and applying transparent business practices and fair prices.

AVSF joined the platform Pour une autre PAC ("For another Common Agricultural Policy") in order to share its own experience and expertise in terms of supporting smallholder farming in the South. AVSF contributed to C2A's analysis of the effects and impact of the current CAP on smallholders in the South so that the next CAP, which is currently being negotiated, will be truly in line with the EU's development objectives and with human rights.

* *Global Agenda for Sustainable Livestock is a platform with multiple stakeholders whose objective is to strengthen the livestock sector's contribution to sustainable development. The platform has more than 100 institutional partners organized into seven groups and nine technical-action networks. The program is involved in policy dialogue, produces tools, shares experiences, provides evidence and is involved in joint initiatives to demonstrate solutions and best practices in the livestock sector and work towards achieving the sustainable development goals.*



Association life

AVSF has many volunteers who are dedicated to teaching the general public and young people about AVSF's values, goals, and projects. The focus is on defending smallholder crop and livestock farming worldwide, and the importance of solidarity!



One of the highlights of the past year was the **second trip for members**. After our 2018 trip to Senegal, AVSF organized a trip to Cambodia for ten members, who had a chance to discover the country and learn all about our cooperation projects there. They enjoyed an experience off the beaten path and had a chance to meet palm-sugar, manioc, and grapefruit producers, visit traditional livestock farms, and get an in-depth look at a cooperative specializing in organic, fair-trade rice.

There was plenty going on in France too, from managing AVSF stands at festivals and fairs, to organizing **meetups without borders** and **post-mission lectures**, where staff members talk about their exper-

iences in the field. Correspondents, whether they are regional correspondents or enrolled in agricultural or veterinary school, are essential when it comes to coordinating volunteer work. "I'm in charge of a group of highly motivated students who teach people about AVSF and talk to them about smallholder farming," says Manon, a correspondent at the Agro-ParisTech university. AVSF also organizes events for primary-school students. "The events are beneficial for both the children and the volunteers," says Claire, who helped design **awareness-raising modules**. "Sometimes the children ask some pretty surprising questions!"

Conferences without borders provide an opportunity to discuss with people who are experts in their field, such as François Moutou, a veterinary doctor

and epidemiologist, and Marie-Laure Vercambre, director of the non-profit organization French Water Partnership. After the conference series "Reconciling with the animal world", the theme for 2019 was "Water: our best enemy?"

Last but not least, many of our more athletic supporters worked up a sweat for a good cause last year. The **"Courses Sans Frontiers"** charity races gave them a chance to raise money for AVSF. Christophe decided to enter an open-water swimming competition: "The challenge was to do two laps around the Vieilles Forges lake, which is 5km. I went over the regulated time limit and wasn't able to complete both laps! But I accomplished my mission: I raised 450 euros and swam 4,500 meters—not bad for my first AVSF race!" A big thank you to everyone who participated.

Honorary members and prestigious spokespersons

Isabelle CHMITELIN

Veterinary doctor, general director of teaching and research at the Ministry of Agriculture and Food

Dacian CIOLOS

Agricultural economist, former prime minister of Romania, former European commissioner for agriculture and rural development

Hans HERREN

Entomologist and expert in agriculture and development, CEO of Millenium Institut

Jean JOUZEL

Climatologist and glaciologist, former vice-president of GIEC, director emeritus for research at CEA

Serge MICHAÏLOF

Former student of HEC and MIT, research associate at IRIS, former director of the World Bank and director of operations at AFD

Véronique MOREIRA

Teacher, president of WECF, former vice-president of the Rhône Alpes regional council delegated to solidarity initiatives

Bruno REBELLE

Veterinary doctor, director of transitions, former director of VSF and Greenpeace

Oumou SALL SECK

Malian ambassador to Germany, former mayor of Goundam, former vice-president of Causus des Femmes Conseillères Municipales du Mali

Adboulaye SENE

Hydraulics engineer, president of the think tank Global Local Forum, co-president of the international steering committee for the Dakar 2021 Water Forum



208
members



28
correspondents
at agricultural
or veterinary schools



20
volunteer
regional correspondents



3
conferences
without borders



14
post-mission
lectures



10
café debates

The AVSF Junior project

Education in Citizenship and International Solidarity

In the 2019 edition, some 200 middle-school students in Lyon learned about the UN's sustainable development goals. After having participated in educational modules created by AVSF during an initial project phase, the students were asked this time to work in small groups and to choose any one of AVSF's areas of focus and then make a video to raise awareness about that topic. The students had to use their own words to get the message across to the target audience: their own peers. A special event was organized at the end of the school year, where all the classes gathered together and prizes were awarded for the best videos.

Want to join AVSF? Go to avsf.org

Groups and professional networks

Founding member



> vsf-international.org



> groupe-initiatives.org



> cite-developpement-durable.org



> avsf.org



AVSF Group becomes MOABI Group

The name refers to a great tropical tree with deep roots and large branches, illustrating the group's ambition to build a network of NGOs and companies from the social and solidarity economy to support rural development. Groupe MOABI comprises 450 professionals who use their expertise to help smallholder farmers, to support the ecological, climate, and social transition in rural communities, and to promote sustainable and fair supply chains. Groupe MOABI will soon open up to new members from Latin America and Africa.

> www.avsf.org/fr/groupe_moabi

Active member



AVSF supported their creation



> tero.coop



> spp-france.fr

Financial partners in 2019

BILATERAL & MULTILATERAL ORGANIZATIONS

- AECID [Spanish Agency for International Development Cooperation]
- AFD [French Development Agency]
- GAC [Global Affairs Canada]
- ADB [Asian Development Bank]
- IDB [Inter-American Development Bank]
- DCI Principality of Monaco [Department of International Cooperation]
- SDC [Swiss Agency for Development and Cooperation]
- DEVCO EuropAid [European Commission]
- ECHO [Directorate-General for European Civil Protection and Humanitarian Aid Operations – European Commission]
- FAO [Food and Agriculture Organization]
- FFEM [French Global Environment Fund]
- IFAD [United Nations International Fund for Agricultural Development]
- MEAE [French Ministry of Europe and Foreign Affairs], French Crisis and Support Center, French embassies [Cooperation and Cultural Action Services]
- WFP [World Food Program]
- UNEP [United Nations Environment Program]
- UNDP [United Nations Development Program]
- USAID

FRENCH PUBLIC & PARAPUBLIC BODIES

- International Cooperation Center of Agricultural Research for Development [CIRAD]

FRENCH REGIONAL AUTHORITIES

- Hauts-de-Seine department
- Auvergne-Rhône-Alpes region
- Normandie region
- Metropolitan Lyon – Greater Lyon
- City of Lyon

INSTITUTIONS & PUBLIC AUTHORITIES IN THE COUNTRIES WHERE WE OPERATE

- ECOWAS [Economic Community of West African States] – ARAA [Regional Agency for Agriculture and Food]
- Fund for Employment [Fondo Empleo] of the Peruvian Ministry of Labor and Promotion of Employment
- Haitian Ministry of Agriculture, Natural Resources and Rural Development
- Provincial Departments of Agriculture, Forestry and Fisheries – Cambodia

ASSOCIATIONS & FOUNDATIONS

- CFSI [French Committee for International Solidarity]
- Diakonia – Sweden
- ESF [Livestock Farming without Borders]
- Fondation Bel
- Fondation de France
- Fondation Ensemble
- Progreso Foundation – Netherlands
- Pro Victimis Foundation – Switzerland
- Rabobank Foundation
- Raja-Danièle Marcovici Foundation
- Idele [French Livestock Institute]
- SUCO – Canada

COMPANIES

- Crédit Coopératif
- Ethiquable
- Matmut
- Novatim
- Orkeo
- Valrhona

Read AVSF's « Partnerships with Companies and Foundations » charter

▶ at avsf.org

To support smallholder organizations in countries in the South, AVSF builds strategic private partnerships with companies, corporate foundations, and private foundations.



For more information, please contact Claire Benisti, head of sponsorships and private partnerships : c.benisti@avsf.org

Elected representatives and governance bodies

THE BUREAU

Philippe Collin
President

Farmer, former spokesperson for Confédération Paysanne

Michel Prost
Vice President

Agricultural economist, former director of a federation of cooperatives

Barbara Dufour
Vice President in charge of Relations with the Animal-Health Sector

Veterinarian, professor of contagious diseases and epidemiology at Alfort veterinary school

Jean-François Lamoureux
Vice President of Association Life

Architect, former vice president of Action Contre la Faim

Élisabeth Muller
Treasurer

Former AVSF administrative and financial director

Jean-Michel Thomas
Secretary General

Former professor of agronomy at AgroSup Dijon

Amélie Bajolet
Member

Agricultural engineer specialized in crop protection

BOARD OF DIRECTORS

Patrick Caron

Veterinarian, researcher at CIRAD, international director at Montpellier University of Excellence (MUSE), president of the High Level Panel of Experts of the United Nations Committee on World Food Security (CFS)

Guy Durand

Agricultural economist, professor emeritus at Agrocampus Ouest

Claire Jarriges

School teacher, involved in the development of AVSF's association-life work for over three years

Dominique Lebreton

Farmer and advisor from the regional economic, social, and environmental council (CESER) to the regional Confédération Paysanne

Jacques Loyat

Honorary general engineer of agricultural engineering for water and forests

Alexandre Martin

Agricultural economist and engineer, involved in agricultural policies within the central administration

David Millet

Agricultural economist, former national coordinator of AVSF Haiti

Xavier Peyrache

Economics consultant

Jeanine Sochas

Former director of an association for local and social development in the Beaufortain region of the Savoie department

Christian Taupiac

Forest ranger and agricultural economist, specialist in rural development in developing countries

Hugues Vernier

Head of agricultural initiatives for a local authority – Coordination of the Biovallée strategic agricultural and rural-development project (Drome department)

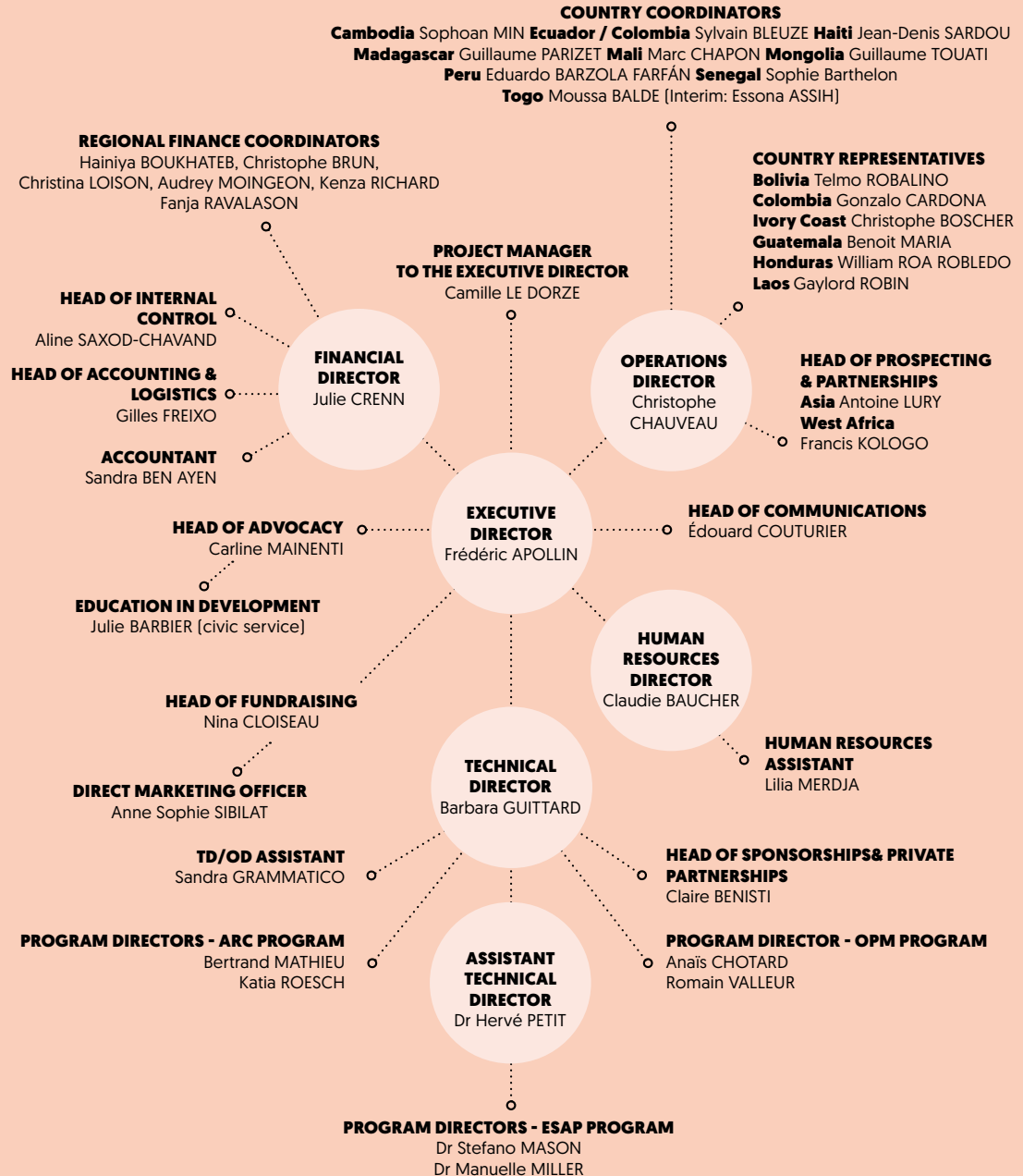
Alain Yvergniaux

Economist, former business executive, strategy, and organization consultant, director of the international think tank Global Local Forum

at June 12, 2019

Technical teams

Head office and country offices
April 2020



Financial report



Julie CRENN
Financial Director

A AVSF's volume of activity in 2019 was €14,478,000, which is slightly higher than in 2018 [€14,412,000]. The breakdown by geographic zone remained stable, with over 50% of activity in Africa, 32% in America, and 10% in Asia.

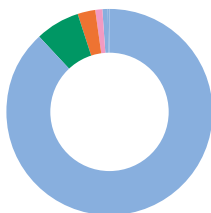
We generated a surplus of €118,000. Operating earnings amounted to €132,000. Financial earnings and extraordinary earnings decreased slightly by €7,000.

Public subsidies, including the "program"-type cross-disciplinary funding agreement with AFD, still account for most of our funding (80%). Donations from individual donors remained stable, at €1 million. Lastly, we are continuing our policy of creating sensible, balanced budgets, which, combined with sound budgetary monitoring, allows us to generate surpluses.

This result allows us to bring our equity capital to €2,701,000. That figure has been steadily growing for several years and brings us closer to our goal of covering our working capital requirement of €3 million. Crédit Coopératif granted us promissory notes in the amount of €480,000.

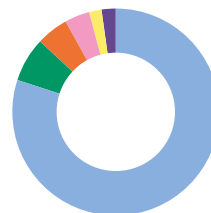
Volunteers contributed 4,809 hours to AVSF's mission and operations in 2019, which was valued at €240,000.

As a result of the coronavirus epidemic, which was declared in China in December 2019 before spreading worldwide, all of our head-office staff and most of our teams in the field had to start working from home. The countries where we carry out our projects were each affected differently, and certain initiatives were ramped down or suspended where necessary. Our main donors assured us of their support during this period of slowed activity, and when the Board of Directors closed the 2019 accounts, we were not aware of any significant uncertainty that would call into question AVSF's ability to continue its operations.



USE OF FUNDS 2019

- **89%** social missions
- **7%** operating costs
- **3%** fundraising costs
- **1%** allowances for provisions



RESOURCES 2019

- **80%** public subsidies
- **7%** unrestricted donations
- **5%** contributions from other non-profit organizations
- **4%** provisions of services
- **2%** corporate sponsorship
- **2%** other

ASSETS (In thousands of euros)

			2019	2018
	GROSS	DEPREC. & PROVISIONS	NET	
FIXED ASSETS	497	87	410	113
CURRENT ASSETS	30,298		30,298	20,668
Accounts receivable	30,275		30,275	20,650
Accrued charges	23		23	18
CURRENCY TRANSLATION ADJUSTMENTS	226		226	52
CASH	8,547		8,547	3,867
Treasury investments	5		5	10
Available cash	8 542		8 542	3 857
TOTAL	39,568	87	39,481	24,700

Liabilities (In thousands of euros)

	2019	2018
ASSOCIATION FUNDS	2,701	2,583
Equity capital	2,583	2,415
Earnings	118	168
PROVISIONS FOR RISKS AND CHARGES	477	448
RESTRICTED FUNDS	24	27
DEBTS	35,588	21,004
Other debts	1,695	1,514
Deferred income	33,893	19,490
CURRENCY TRANSLATION ADJUSTMENTS	191	16
LOANS AND OTHER BORROWINGS	500	622
TOTAL	39,481	24,700

NOTES TO THE BALANCE SHEET

- The association's balance sheet shows substantial masses of receivables and debt for projects spanning several years, which have been accounted for in compliance with current accounting standards.
- There are significant amounts under assets as accounts receivable. Those accounts receivable correspond to agreements where the contract has been signed but the funds have not yet been received.
- There are also significant amounts of deferred income under liabilities. That deferred income corresponds to funding that AVSF has signed a contract for, but not yet spent on its projects.
- Equity capital increased to €2,701,000 thanks to the allocation of earnings generated in 2019, which brings the equity ratio to 18.7% of the volume of activity in 2019.

Surplus/Deficit Account Indicating Source and Destination of Funds (CROD)

BREAKDOWN OF INCOME BY SOURCE	TOTAL	%	FROM THE GENERAL PUBLIC
1 - RESOURCES FROM THE GENERAL PUBLIC	1 257 790	9 %	1 257 790
1. 1. Unrestricted contributions	8 520		8 520
1. 2. Donations, bequests and sponsorship	1 249 270		1 249 270
Hand-to-hand donations	1 024 480		1 024 480
Legacies, gifts and life insurance	3 942		3 942
Sponsorship	220 848		220 848
2 - INCOME NOT LINKED TO DONATIONS FROM THE GENERAL PUBLIC	1 453 938	10 %	
3 - SUBSIDIES AND OTHER PUBLIC ALLOCATIONS	11 653 762	80 %	
4 - READJUSTMENT OF PROVISIONS AND DEPRECIATION	109 608	1 %	
5 - USE OF RESTRICTED FUNDS FROM PAST YEARS	3 208	0,02%	3 208
TOTAL	14 478 306		1 260 998

BREAKDOWN OF COSTS BY DESTINATION	TOTAL	%	FROM THE GENERAL PUBLIC
1 - SOCIAL MISSIONS	12 728 670	89 %	874 096
2 - FUNDRAISING COSTS	444 003	3 %	378 382
3 - OPERATING COSTS	1 051 488	7 %	8 520
4 - ALLOWANCES FOR PROVISIONS AND DEPRECIATION	135 943	1 %	
5 - TAX ON INCOME			
6 - RESTRICTED FUNDS CARRIED FORWARD			
TOTAL	14 360 104		1 260 998
SURPLUS OR DEFICIT	118 201		

NOTES TO THE SURPLUS/DEFICIT ACCOUNT:

- The Surplus/Deficit Account was drawn up in compliance with the new ANC-2018-06 accounting regulations. The right-hand column shows resources from fundraising and their contribution to our operations. The information here is identical to the information presented in the Use of Resources Statement*.
- AVSF allocated 89% of its resources to its development projects in France and abroad.
- Most of the resources collected from the public were allocated to social missions and fundraising. Only member subscriptions were used to fund association-life operations. Fundraising costs were stable year-on-year.
- Other income not linked to donations from the general public mainly includes proceeds from services provided by our teams to cover our coordination costs, and financial contributions from associations and foundations.

*The official detailed versions of the Surplus/Deficit Account and Use of Resources Statement appear in the report prepared by our statutory auditors at Sofideec Baker Tilly. That report is also submitted to the website of the Journal Officiel after approval of the accounts at the General Meeting. It is available on our website at www.avsf.org

Hommage



Jean-Jacques Boutrou

Executive director of the CICDA association
then AVSF from 1990 to 2014



Jean-Jacques passed away in July 2019.

We pay our respects to a man who was committed to helping smallholders throughout the world overcome exclusion and insecurity. He was an outstanding professional in the field of international solidarity.

We say goodbye to our colleague and friend, who was so dedicated to helping others.





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AVSF receives funding from :

